

#### **City Holding Company**



Sandler O'Neill DC Investor Conference

**September 18, 2020** 

#### Forward looking statements

This presentation contains certain forward-looking statements that are included pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Such information involvés risks and uncertainties that could result in the Company's actual results differing from those projected in the forward-looking statements. Factors that could cause actual results to differ from those discussed in such forward-looking statements include, but are not limited to those set forth in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2019 under "ITEM 1A Risk Factors" and the following: (1) general economic conditions, especially in the communities and markets in which we conduct our business; (2) the uncertainties on the Company's business, results of operations and financial condition, caused by the COVID-19 pandemic, which will depend on several factors, including the scope and duration of the pandemic, its continued influence on financial markets, the effectiveness of the Company's work from home arrangements and staffing levels in operational facilities, the impact of market participants on which the Company relies and actions taken by governmental authorities and other third parties in response to the pandemic; (3) credit risk, including risk that negative credit quality trends may lead to a deterioration of asset quality, risk that our allowance for loan losses may not be sufficient to absorb actual losses in our loan portfolio, and risk from concentrations in our loan portfolio; (4) changes in the real estate market, including the value of collateral securing portions of our loan portfolio; (5) changes in the interest rate environment; (6) operational risk, including cybersecurity risk and risk of fraud, data processing system failures, and network breaches; (7) changes in technology and increased competition, including competition from non-bank financial institutions; (8) changes in consumer preferences, spending and borrowing habits, demand for our products and services, and customers' performance and creditworthiness; (9) difficulty growing loan and deposit balances; (10) our ability to effectively execute our business plan, including with respect to future acquisitions; (11) changes in regulations, laws, taxes, government policies, monetary policies and accounting policies affecting bank holding companies and their subsidiaries; (12) deterioration in the financial condition of the U.S. banking system may impact the valuations of investments the Company has made in the securities of other financial institutions; (13) regulatory enforcement actions and adverse legal actions; (14) difficulty attracting and retaining key employees; (15) other economic, competitive, technological, operational, governmental, regulatory, and market factors affecting our operations. Forward-looking statements made herein reflect management's expectations as of the date such statements are made. Such information is provided to assist stockholders and potential investors in understanding current and anticipated financial operations of the Company and is included pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. The Company undertakes no obligation to update any forward-looking statement to reflect events or circumstances that arise after the date such statements are made.

City was very proud to recently announce that for the 3<sup>rd</sup> consecutive year, we were awarded the highest ranking in customer satisfaction in the North Central District by JD Power (IN, OH, KY, MI, WV).







2018

2019

2020



Presenters:

Skip Hageboeck
CEO & President

John DeRito
EVP Commercial Banking

Tim Whittaker Chief Credit Officer

# City Holding Snapshot

Total Assets

Branches

FTE

Market Cap

\$5.5 billion

94

913

\$1.0 billion

Markets: Stable, Slow growing, & less

competitive

Business Lines: Retail, Commercial, Investment

Management

Asset Quality: Demonstrated strong track record

Performance: Long record as a high performer

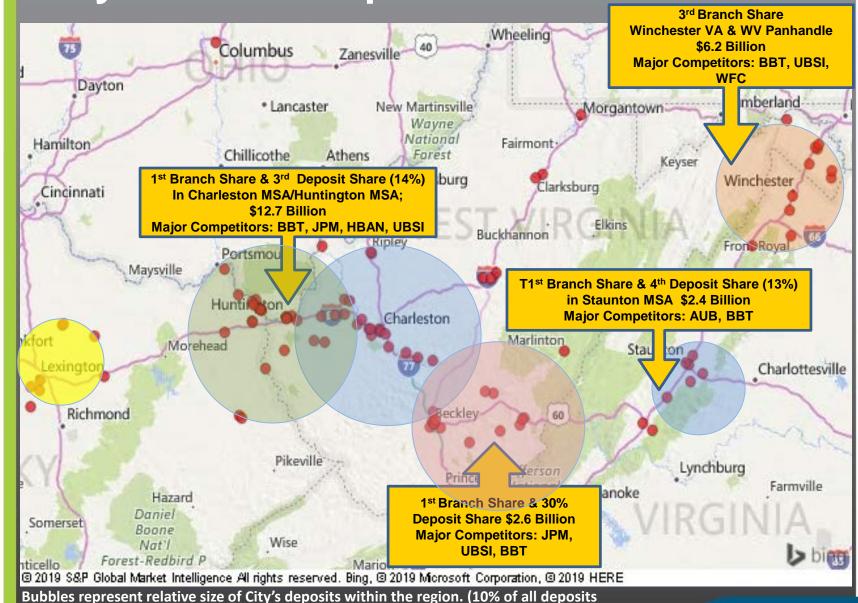
• Growth: Succeeding in slow-growth markets

& expanding into new markets

#### Deposits mostly in WV and E. KY

Key Deposit Markets	Deposits
West Virginia & E. Kentucky – dating to 1870	76%
New Markets	24%

#### **City National Deposit Markets**

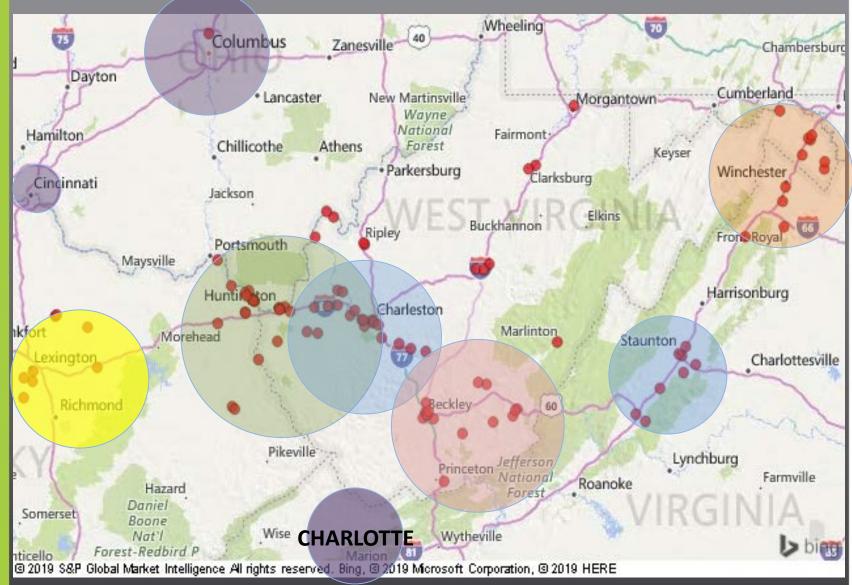


not in a "bubble")

#### **Diversified Commercial Loan Portfolio**

Key Loan Markets	Percent of Commercial Portfolio
West Virginia & Eastern Kentucky – dating to 1870	47%
Virginia/Eastern Panhandle Markets — acquired 2012/13	15%
Charlotte LPO – de novo 2006	9%
Lexington, KY – acquired 2015	17%
Columbus, OH & Pittsburgh PA	12%

#### City National Loan Markets



# Market Position City's biggest markets have strong distribution, large share, and high profitability

Market	Population	Deposits (\$mm)	Deposit Share	Branches	Branch Share	Branch Rank
Charleston/Huntington /Ashland MSA	611,000	\$1,729	14%	36	20%	1
Beckley/Lewisburg WV	162,000	783	30%	16	25%	1
Winchester/ Martinsburg	397,000	424	7%	11	10%	3
Valley Region	160,000	270	11%	8	15%	1 (tie)
Lexington KY Region	430,000	259	3%	7	4%	9

Note: Green highlight indicates market expansion as a result of acquisitions.

Data: S&P Global MI – regions modified slightly to fit City's branch distribution

#### **Market Demographics**

Newer markets have high population growth and higher incomes

Market	Population	Projected Population Change 2020- 2025	Median Household Income	Projected Change in HHLD Income 2020-2025
Charleston/Huntington/ Ashland MSA	611,000	(2.3%)	\$46,000	4.5%
Beckley	162,000	(2.9%)	\$42,000	3.8%
Winchester/Martinsburg	397,000	4.1%	\$68,000	8.6%
Staunton-Waynesboro	160,000	2.6%	\$51,000	8.2%
Lexington KY Region	430,000	3.7%	\$55,000	9.4%
National Averages		3.3%	\$66,000	9.9%

Note: Green highlight indicates market expansion as a result of acquisitions.

Data: S&P Global MI

#### **COVID-19: Retail Banking Impact**

- 88 branches fully open although customers continuing to heavily use drive-thru locations and electronic customer delivery channels:
  - Interactive-teller machines (ITMs)
  - Automated-teller machines (ATMs)
  - Mobile banking platform
  - On-line banking platform
  - Interactive voice response system
- 6 in-store branches re-open in September
- Operational & Administrative Staff working remotely as needed
- Customers or businesses who have been impacted by COVID have generally been able to defer loan payments up to 6 months
- No adverse reporting to credit bureaus for previously up-to-date customers
- Temporarily suspended foreclosures, evictions & repossessions
- Waived late fees for loan payments for customers who had previously been current
- Participated in the SBA's Payment Protection loan program and assisting clients to prepare forgiveness requests

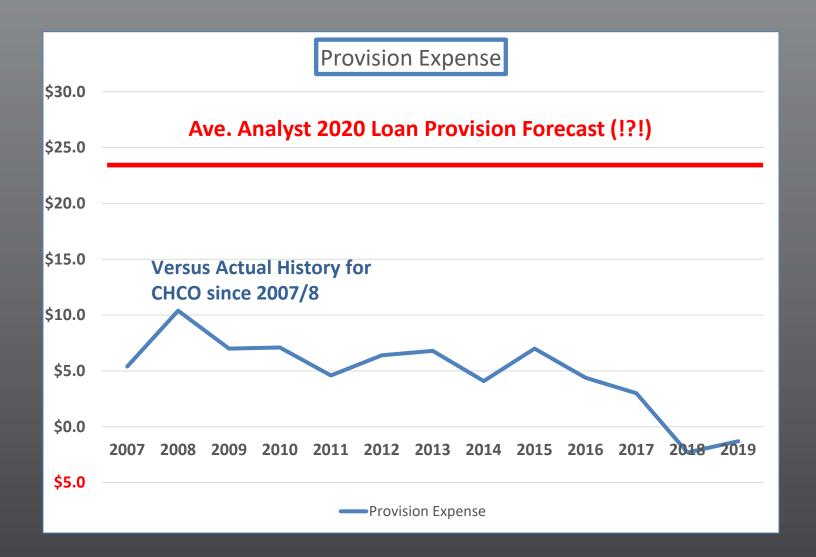
#### **Retail Activity Remains Strong**

- Retail mortgage volume was up over 2% YTD June 2020 compared to YTD June 2019
- Net new DDA openings up 2.3% annualized in "slow growth WV and Easter KY"!
- Net new DDA openings up 2.8% annualized along l81 in Va/WV

### **COVID-19 Impact: Net Interest Income, Fee Income ??, and Provision ???**

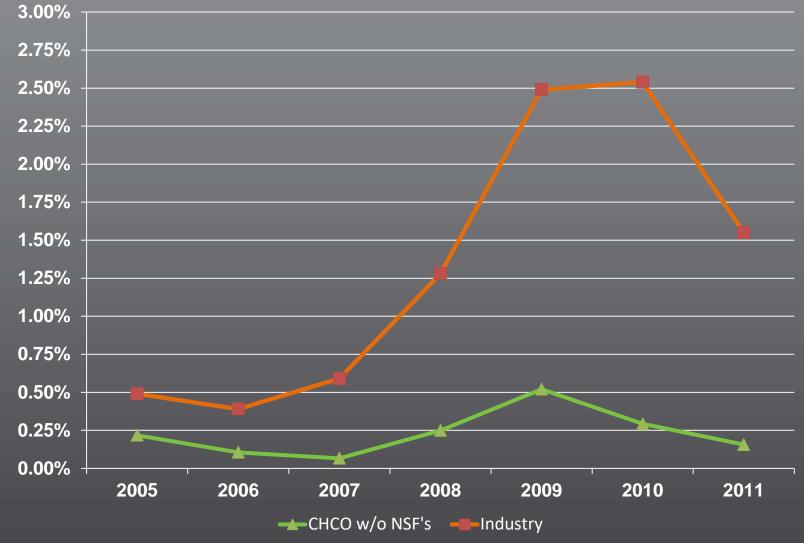
	2019	2020 Analyst Expectations	2020 YTD	2021 Analyst Expectations
Net Interest Income	\$161.4 MM	\$157.3 MM	\$78.5 MM	\$153.2 MM
Provision	(\$1.3 MM)	\$22.7 MM	\$9.2 MM	\$17.2 MM
Non-Interest Income	\$68.5 MM	\$78.5 MM	\$48.0 MM (\$30.1 MM w/o Visa Sale)	\$67.2 MM
Non-Interest Expense	\$117.6 MM	\$118.3 MM	\$57.9 MM	\$122.4 MM
PTPP	\$112.2 MM	\$117.5 MM	\$50.7 MM (without Visa)	\$98.0 MM
Tax Rate	21.3%	20.7%	20.3%	21.3%
Net Income	\$89.4 MM	\$75.1 MM	\$33.6 MM (without Visa)	\$63.6 MM

#### **COVID-19 Impact: Asset Quality**



### Charge-offs During Last Recession (w/o DDA Charge-offs)

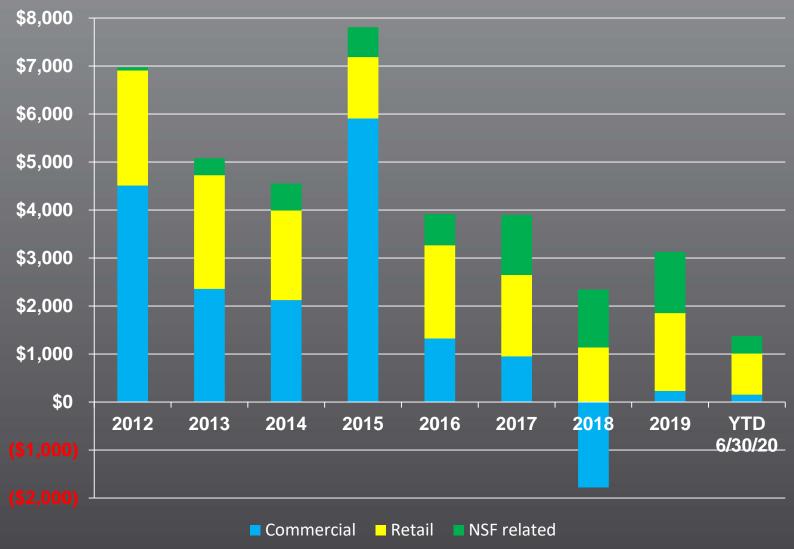




Source: FDIC, All Insured Depository Institutions

#### Net Charge-off Details: 2012-2020q2





### **Exposure to Commercial Sectors Most Impacted by COVID-19**

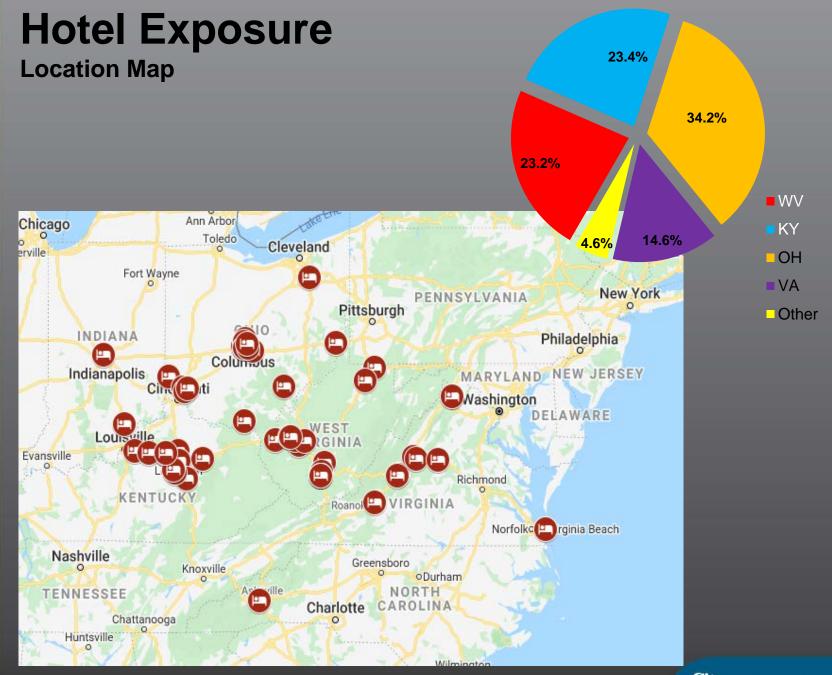
As of 08/31/2020								
\$ in millions	Pass	Criticized	Total	% of Total Loans	All-Time COVID-19 Deferments	Current Deferments	Average DSC	Average LTV
Nonresidential Properties	\$463.7	\$7.0	\$470.7	12.9%	\$48.4	\$17.2	1.34x	66%
Single/Multi-Family Housing	\$333.2	\$15.5	\$348.7	9.5%	\$23.3	\$2.1	1.70x	64%
Hotels & Motels	\$260.5	\$36.1	\$296.6	8.1%	\$274.6	\$194.4	1.81x	63%
Skilled Nursing Care Facilities/Assisted Living	\$84.3	\$0	\$84.3	2.3%	\$27.8	\$0	1.66x	80%
Restaurants	\$22.7	\$1.3	\$24.0	0.7%	\$10.6	\$0	2.85x	60%
Entertainment Establishments	\$9.0	\$10.0	\$19.0	0.5%	\$19.0	\$13.9	2.06x	59%

- ~35% of Nonresidential Properties are Retail oriented w/1.36 DSC
- ~75% of Restaurants are fast food properties
- DSC are as of 2019

#### **COVID-19 Hotel Impacts - LTV**

Current LTV	# of Loans	\$ Outstanding (Millions)	Avg. Years to 85% LTV	Avg. 2019 DSC
80% to 85%	4	\$43.2	1.16	1.95
74.5% to 79.9%	7	\$66.3	2.73	1.52
69% to 74.4%	5	\$27.9	4.36	1.51
Up to 69%	25	\$159.1	16.19	1.75

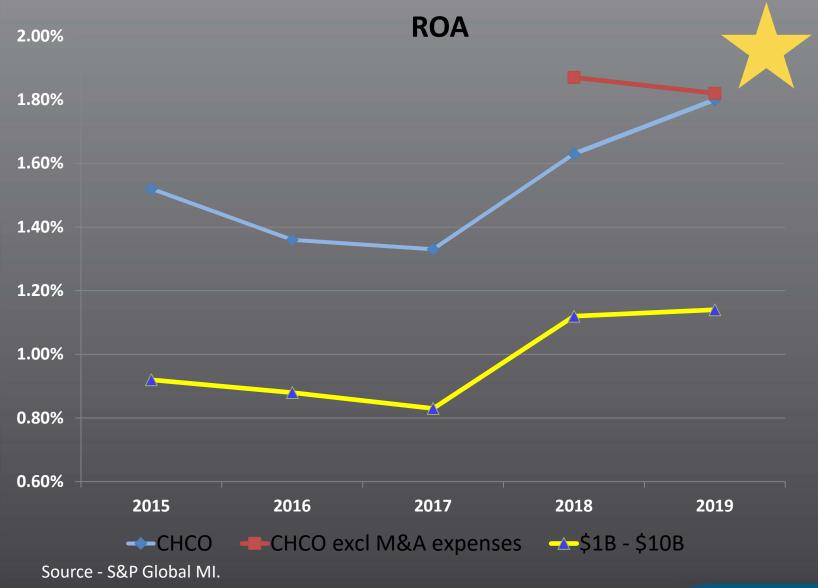
- The table above reflects the number of loans, outstanding balance, and average years to 85% LTV categorized by currently appraised LTV.
  - Years to 85% LTV includes the balance, any SWAP breakage fees, and any line of credit.
  - Continued deferral of interest payments is assumed for the analysis.



#### **Multi-Family Housing Exposure**

**Location map** Ann Arbor Toledo Cleveland Fort Wayne Pittsburgh NDIANA Philade dianapolis Washington DELAWA Louisville Lexington Richmond KENTUCKY VIRGINIA Roanokeo Norfolko oVirginia ville Greensboro Knoxville ODurham Asheville NORTH ESSEE CAROLINA Charlotte Chattanooga ntsville SOUTH Atlanta CAROLINA Myrtle Beach gham Charleston AMA GEORGIA ontgomery Columbus Savannah

#### CHCO: A perennial high-performing bank



#### **CHCO Stock Performance:**

 Stock Price chart for CHCO vs. KBW Bank Index, BBT, Chase, Hunt, United, AUB, 5/3



#### Why is CHCO Highly Valued?

- Proven Conservative Lender
- Strong Retail Franchise
- Acquisitions are Accretive and Strategic
- Profits are Strong and Stable
  - In low interest rate environments, fee income and efficiency matter: City is exceptional at both

## DEPOSIT FRANCHISE One key to City's enviable success

<ul> <li>Branches</li> </ul>	QA	
	34	

Average Deposits per Branch \$47 MM

Average Households per Branch 2,000

Average Deposit Share 13.9%

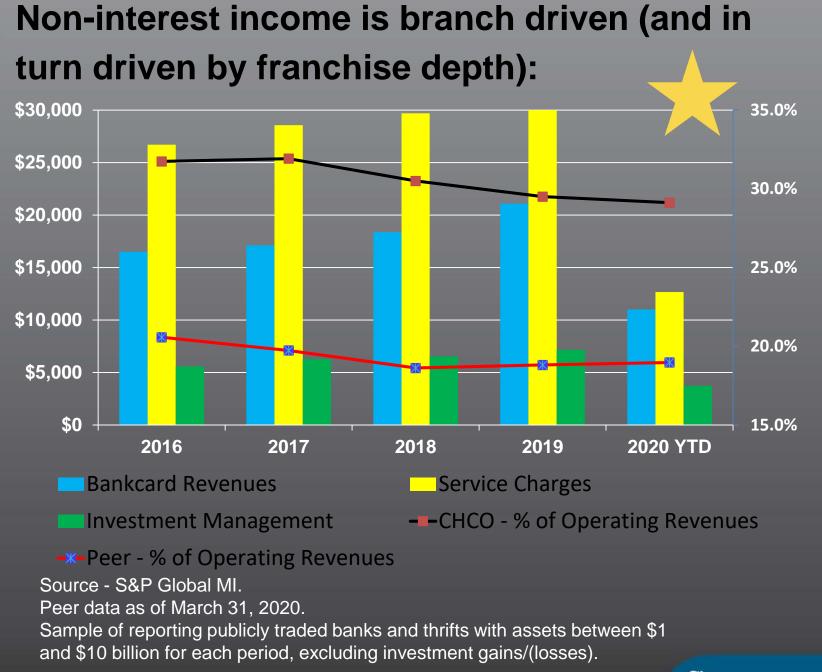
Average Household Share\*

Average DDA Balance \$7,100\*\*

Average Business DDA \$21,600

<sup>\* -</sup> Excludes Lexington-Fayette KY Region

<sup>\*\* -</sup> National Average of \$11,100 (based upon 2016 Federal Reserve Survey of Consumer Finance inflated 5% to estimate 2019 averages)



### Debit Card Revenues driven by Franchise Depth:

				2019	
		Headquarter	Average	Bank Card & Credit Card Interchange	Card Revenue/
Parent Company	Ticker	State	Assets	Fees	Avg. Deposits
City Holding Company	СНСО	WV	\$4.9 B	\$19.3 M	0.48%
First Community Bank	FCBC	VA	\$2.2 B	\$7.9 M	0.41%
Peoples Bank	PEBO	ОН	\$4.2 B	\$11.4 M	0.35%
WesBanco Bank, Inc.	WSBC	WV	\$15.7 B	\$18.8 M	0.21%/0.42%
Premier Bank, Inc.	PBFI	ww	\$1.2 B	\$1.7 M	0.17%
Summit Community Bank, Inc.	SMMF	wv	\$2.4 B	\$2.8 M	0.16%
Community Trust Bank, Inc.	СТВІ	KY	\$4.3 B	\$1.7 M	005%
United Bank	UBSI	VA	\$19.6 B	\$4.8 M	0.03%/0.06%

- Caveat: Banks over \$10 B shown in red with pre- and post-Durbin impact
- Median for all banks 0.17%
- Source S&P Global MI.

### City's Exceptional Retail Strength Depends on Branch Distribution

Market	Deposits (\$mm)	Deposit Share	Branches	Branch Share	House- Hold Share
Charleston, WV	\$706	12.8%	13	27.7%	38.7%
Huntington, WV	432	12.7%	10	15.9%	26.2%
Ashland, KY	550	24.9%	12	22.2%	40.2%
Beckley, WV	493	24.8%	9	27.3%	31.5%
Lewisburg, WV	302	39.9%	7	35.0%	69.2%
Staunton, VA	270	11.9%	8	20.5%	13.1%
Martinsburg, WV	277	13.3%	7	20.0%	22.7%

Note: Deposit; deposit share; branch share as of 6/30/19. Other data as of 12/31/19.

## Efficiency Ratio low despite a large number of small branches



<sup>•</sup>Data as calculated using S&P Global MI definition.

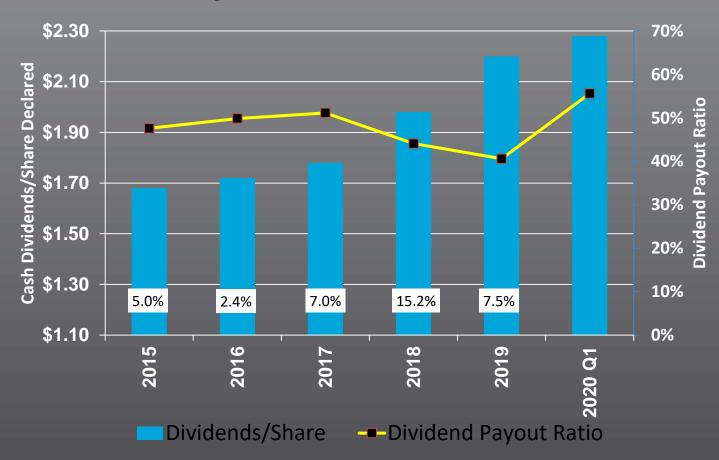
<sup>•</sup>Peer data as of March 31, 2020.

### Capital Management: A Long-term Core Competency

- CHCO generates more capital than average
- Allows CHCO to steadily increase TCE while balancing shareholder value:
  - History of increasing cash dividends
  - Active share repurchase program
  - Cash acquisition?

### Cash Dividends/Share Declared & Dividend Payout Ratio





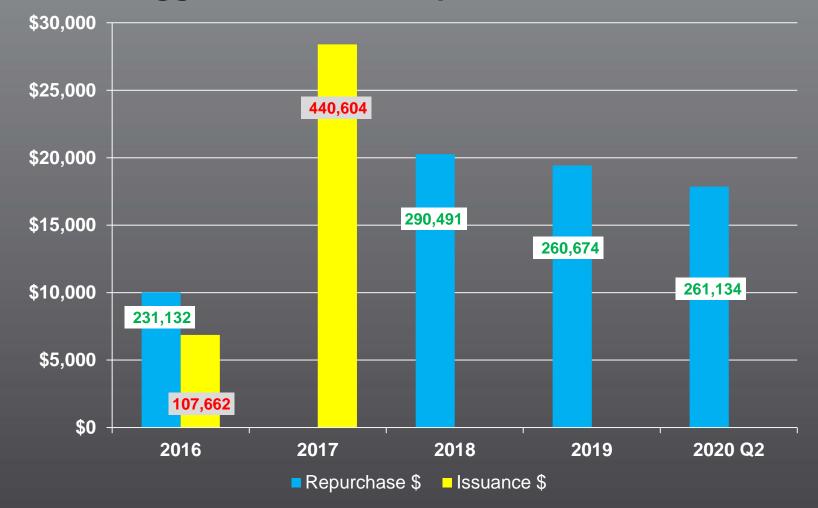
2020 projected dividend payout ratio (55%) is based on average of 5 analysts covering CHCO estimate of \$4.10 for 2020 (as of 7/24/2020). City is neither adopting nor endorsing earnings estimate, but merely utilizing it for comparative purposes.

Percentages are indicative of year over year quarterly cash dividend increase.

31

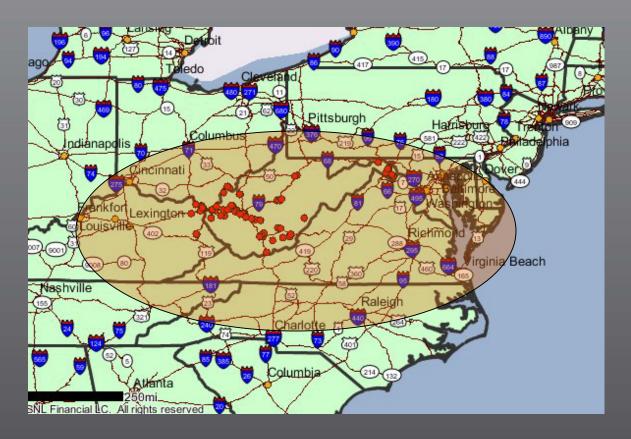
#### **Share Activity:**

City's strong capital and high profitability have allowed aggressive share repurchases



Labels represent shares repurchased or issued.

#### **Acquisition territory:**



Small Community Banks will struggle with lower net interest income, asset quality challenges, lack of scale, and limited liquidity for their stock. Underperforming small banks may be interested in joining a stronger partner rather than to continue to perform poorly. City is well positioned to acquire select franchises.

#### **Bottom Line: CHCO is a Simple Model**

Incredible Core Banking Franchise
Well Managed (Expenses, Asset Quality, Etc.)
Disciplined Growth Strategy focused on shareholders, customers and community service



City Holding Company





**Highly Profitable** 



## CHCO represents excellent value and stability

Pricing Metrics\*:

Drice to Book

**Institutional Ownership** 

Average Daily Volume

- Price to book	14270
<ul> <li>Price to Tangible Book</li> </ul>	171%
<ul> <li>Price to 2020 Projected Earnings**</li> </ul>	14.9x
Dividend Yield	3.7%
Div Payout Ratio**	56%
Tangible Capital/Tangible Assets ***	10.6%

4 490/

69%

\$4.4 mil

<sup>\*</sup> Based on Price of \$61.18 (9/15/20)

<sup>\*\*</sup> Based on average of 5 analysts covering CHCO estimate of \$4.10 for 2020 (as of 7/24/2020)

<sup>\*\*\*</sup> June 30, 2020